#### Beat Burnout with Mindfulness Meditation

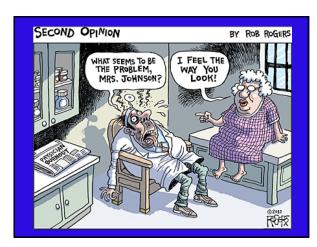
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April 6, 2019

#### Objectives

- Describe the concept of physician burnout.
- Review current evidence for the benefits of mindfulness meditation.
- Understand how mindfulness meditation can help reduce burnout.
- Familiarize with the practice of mindfulness meditation.



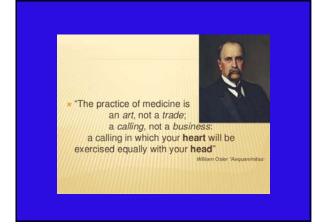
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#### Physicians' Health Status

- Overall mortality rates are half that of age-matched general
- Lower rates are due to decreased rates of cardiovascular disease, lung cancer and other diseases related to smoking
- Drug and alcoholism → 30-100x general population
- 3x other profession to spend >60 hrs/wk working, 21% 80 hrs/wk, 16% longer hrs
- 13% F and 20% M physicians → episode of depression
- Divorce rates → 10-20% higher than general population
- Physicians are twice as likely as the general population to commit suicide

#### Some of the factors involved in our becoming doctors contribute to a lack of balance

- Family of origin issues
- Compulsive personality traits
- Psychology of postponement




#### Physician Burnout



- Marked by emotional exhaustion, cynicism, depersonalization
- Seems to be increasing- affects up to 65% of residents
- Nearly 46% of 7288 surveyed physicians said they experienced at least one symptom of serious burnout
- Arch Intern Med, 2012;DOI:10.1001/archinternmed.2012.31.3199.

#### The Wounded Healer

- Ancient mythology
  - Chiron
    - Teacher /Healer Asklepios
    - Arrow wound poison of the hydra –permanent wound
    - By way of overcoming the pain of his wounds, Chiron became the compassionate teacher of healing
- Jungian analytical psychology
- "The doctor is effective only when he himself is affected. Only the wounded physician heals" Carl Jung, MD

#### Concept of Physician Burnout

- The loss of concern for the people with whom one is working (Maslach 1976).
- Three domains of burnout: emotional exhaustion, depersonalization, and low personal accomplishment (Maslach 1976).
- A literal collapse of the human spirit (Storlie 1979).
- Psychological withdrawal from work in response to excessive stress and dissatisfaction (Cherniss 1980).
- Burnout, at its core, is the impaired ability to experience positive emotion (Sexton 2017).


## Implications of Burnout in Physicians

- Burnout in physicians has many important implications for
  - -persons experiencing it.
  - -recipients of health care.
- Knowledge on how stress and burnout develops is important.
- This understanding will help prevent burnout.

Schneider J. Self-care: Challenges and rewards for hospice professionals. Hopice J 1987;3:121-146
Faway P. Faway N.W., Pasnau RO. Burnout in health professions. In: Judd, Burrows, Lipsid, eds. Handbook on general hospital psychiatry

#### Substance Use by Physicians

- Physicians less likely to use cigarettes and illicit substances than the general public
- Physicians more likely to use alcohol
- Overall, 8% of physicians reported ever having a substance use or dependence problem

Hughes, et al. JAMA 1992;267:2333

#### Physician Suicide

- Male physicians appear to commit suicide at about the rate of the general population.
- The rate among female physicians may be two to four times higher.
- The rate of suicide attempts among female physicians is lower than the general population- are physicians who attempt suicide more likely to be successful?

JAMA 1987;257:2949, Frank and Dingle. Am J Psych 1999;156:12

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#### **Factors Leading to Burnout**

- Family of origin issues
- Work stress- lack of control
- Personality factors- compulsive traits

  - Guilt feelings
  - Exaggerated sense of self-importance
- Family stressors

Spickard et al, JAMA 2002;288:1447

#### Causes of Burnout

- Specialty choice
- Practice settingPatient characteristics
- Sleep deprivation
- Personality type
   Methods of dealing with medical mistakes
- Malpractice suits
- Lack of control over practice
- Environment
- Rising student debt
- Increasing govt regulations
- Business aspect of medicine
- Rapidly expanding knowledge base

#### Why are physicians frustrated and burning out?

- Weak?
- Entitled (I've worked really hard and got all As)?
- Anxiety from transition, change, and uncertainty? "Broken contract"
- Addicted to affirmation—less appreciation shown by
- Frustrated with blame for ills of the system (especially cost)
- More deep rooted? This is not what I signed up for, this is not my calling, these are not my values.
  Is it because physicians' values are being compromised?

#### **Sources of Stress**

- House officers syndrome:
- - long training hours
- excessive work loads
- - sleep deprivation
- - changing work conditions
- - peer competition
- - self denial



#### Sources of Stress-2

- Senior Physician find new stresses waiting for them:
- work faster and longer hours
- mountains of paper work and threat of malpractice suits
- - economic security prove elusive

#### Sources of Stress-3

- Difficulties to keep up to date
- Challenge to explain and defend work
- Daily confrontation with sickness and death

#### Stress vs. Burnout

	BURNOUT
Over-engaged	Disengaged
Emotions are overactive	Emotions may be blunted
Produces Urgency and Hyperactivity	Produces Helplessness and Hopelessness
Loss of energy	Loss of motivation, ideal and hope
Leads to anxiety disorders	Leads to detachment
Primary damage = physical	Primary damage = emotional
May have an impact to physical health	May lead to depression

http://www.bmgak.com/burnout-bmg-blog

#### Coping behavior

- Working harder and longer
- Sense of entitlement
- Belief on immunity to difficulties
- Failure of self recognition of mental problems
- Martin CA, Julian RA. Causes of stress and burnout in physicians caring for the chronically ill Hospice j 1987;3:121-147.

#### Coping behavior-2

- Alienating family members and friendsthree explanations:
- anger and frustration are vented to family and friends
- inability to share troublesome experiences
- -family and friends are another source of demand

Martin CA, Julian RA. Causes of stress and burnout in physicians earing for the chronically ill. Hospice j 1987;3:121-147.

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#### Coping behavior-3

- Avoiding being with family:
- Physician dawdler- spends time socializing around and needs to stay late to finish work
- - Electronic pediatrician- available 24/7
- - Out-of-town academician

Brent and Brent, 1978

## Decreased Quality of Care Is the Top Reason to Address Physician Burnout What are the top two most important reasons to address physician burnout? Decreased quality of care Effect on the attitude of the rest of the health care bean for pumplar. The duty of organizations to care for pumplar. Turnover Lurnover Lurnover Decreased patient satisfaction Decreased productivity Physician suicide 858 Base = 570 (multiple responses)

#### The cost of burnout

- Effect on patient care and safety
  - Patient medication adherence
  - Physician recommended evidence based screening and health counseling reduced when physicians have poor personal health
- Reduced workplace productivity and efficiency
- Cost of replacing a physician (150-300 K, maybe 1million)

#### Stress: seen and unseen

#### The Stress System

- Hypothalamic-Pituitary-Adrenal Axis
- Increased blood pressure
- Increased heart rate
- Pain and discomfort
- Anxiety
- And on and on...

#### Brain

- Mental Activity Can Lead to Changes in the Brain
   Dendritic remodeling and stress
  - Dendritic remodeling and stress exposure
     The Hippocampus
     Memory impairment?
     The Pre-Frontal Cortex
     Executive functioning?
     The Amygdala
    - - - Anxiety and hypertrophy
           More to be learned about the adolescent brain



#### Self care – Doctors are miserable at this

- Less doctor visits for themselves

  - Self-prescribe drugs (i.e. will not see a doctor)
     Perceived (??) stigma around seeking help or support
- Willing to work when sick... and expect the same from colleagues (but not patients)
- Denial and avoidance physician coping strategies
  Poor record of mutual support and positive feedback in the field
  Protecting the privacy of colleagues
  Doctors are self-reliant, individually driven, achievers who are industrious and self-sacrificing



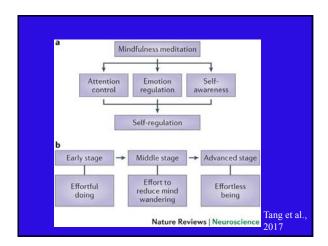


#### What is Mindfulness and Meditation?

- · Mindfulness- a kind of attention that is present- center intentional, and nonjudgmental. Jon Kabat-Zinn, PhD, is founding Executive Director of the Center for Mindfulness in Medicine. Health Care, and Society at the University of
- You can use your mind to strengthen the structure of your

- Meditation- practices from Buddhist traditions to cultivate qualities of attention.

   Can be applied:
- Can be applied to many internal and external experiences.
   Sensory, body, emotions, thoughts, actions.
- Thought to improve well-being and health.



#### Mindfulness-Based Stress Reduction (MBSR)

- Since the MBSR program started at UMass Medical School in 1979 (Dr. Kabat-Zinn):
- over 22,000 people have completed it
- more than 6,000 medical doctors referred their patients
- Participants of the MBSR Program report:
- 38% reduction in medical symptoms
  43% reduction in psychological and emotional distress
- 26% reduction in perceived stress
- Physicians who take this eight week meditation and yoga training have superior resilience skills https://www.umassmed.edu/cfm/mindfulness-in-medicine/intro-to-mindfulness/

#### Mindfulness (3 practices)

- Focused Attention (concentration) meditation
- Single-pointed object- Breath and body focus
- Image (e.g., flame, shape)
  Sound (mantra, Transcendental Meditation)
- Open Monitoring (receptive) meditation
- Allowing anything to arise (e.g., insight, Shikantaza)
- Mental noting and labeling
- Ethical Enhancement meditation
- Loving kindness, forgiveness, compassion

#### **How Does Mindfulness** Meditation improve Health?

- · Focused attention on the breath -Stabilize attention
- Mindfulness of emotions
  - -Awareness and understanding of emotions
- Loving kindness (wishing well-being) and compassion (caring for and relief from suffering)
  - Cultivating positive relationship with self and others
- · Compassion described as "the feeling that arises in witnessing another's suffering and that motivates a subsequent desire to help". (Goetz et al., 2010)

#### Cultivating Positive Relationships-**Loving Kindness**

Harvard Study of Adult Development — a study that has tracked the lives of 724 men for 78 years; 60 from original group (1938), 2000 obildees

Lessons from the longest study on happiness:

- 1. A happy childhood has very, very long-lasting effects.
- 2. But ... people with difficult childhoods can make up for them in
- 3. Learning how to cope well with stress has a lifelong payoff.
- 4. Time with others protects us from the bruises of life's ups and  $% \left( 1\right) =\left( 1\right) \left( 1\right)$
- Dr. Waldinger (4th PI) has said "it's the quality of your relationships that

https://ideas.ted.com/4-lessons-from-the-longest-running-study-on-happiness/

#### **How Does Mindfulness Meditation** improve Health?



- Attentional skills to recognize internal patterns (habits, "automatic pilot")
- Increasing awareness of internal events to slow down the habits (increasing resolution) and chose new ways of responding ("cycle breakers")

  "We are what we repeatedly do."

Aristotle

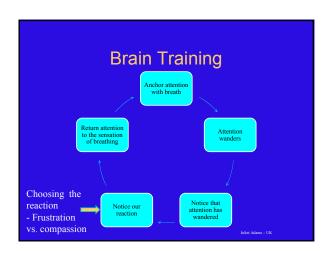
• Can decrease stress (improving immune system), help people chose healthier behaviors, improve relationships.

#### **Choice and Habit**



"Between stimulus and response, there is a space. In that space is our power to choose our response. In our response lies our growth and our freedom."

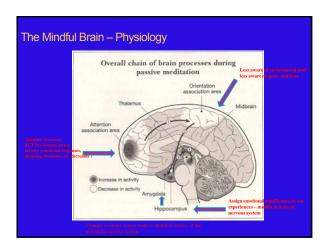
Common sense and common action Just because we know what to do, doesn't mean we do it.



https://www.youtube.com/watch?v=8bxw4IYW1eE.
Juliet Adams – UK
Time 2:28 min



• https://www.youtube.com/watch?v=RP4abi



#### Scientific Attention to **Mindfulness Meditation**

In recent decades, public interest in mindfulness meditation has soared.
The number of randomized controlled trials — the gold

standard for clinical study — involving mindfulness: 1 from 1995–1997 11 from 2004–2006

216 from 2013–2015

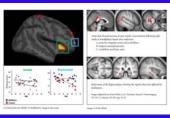
#### **Benefits of Meditation**

- The primary health benefit from meditation practices appears to be a general shift in the autonomic nervous system that decreases sympathetic tone and increases parasympathetic tone.

- Depression Anxiety Sleep Immune Function Cortisol Levels Decision Making Coping
- As the parasympathetic system is stimulated, heart rate and breathing slow, stress hormones decrease, blood vessels dilate, and digestion is facilitated.

#### The Brain of Meditators

- Hippocampus increased gray matter
  - Governs learning and memory
  - Decreased in depression and PTSD
- Amygdala
- Decreased gray matter
- Smaller amygdala
  - Participants had less reported stress



Lazar 2011

# **Effects of Meditation**

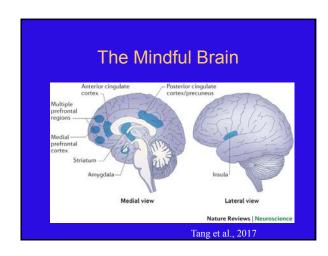
	- 0	lluctura	ai Chang	es in Brain	
Meditation tradition*	Control	Semple size of meditation (M) and control (C) groups	Type of measurement	Key areas affected*	Refs
Cress-section	nul studies been clini	cal samples)			
besight	Non-meditators	M:26,0:15	Cortical thickness	Kight anterior insula and right middle and superior femilal sale!	13
Zm:	Non-meditators	M:13,C:13	Grey matter volume	Less age-related decline at left putamen	.54
besight	Non-mediators	M-20, C-20	Grey matter density	Eight amenius insula, left indexius temporal gyrun and right hippocampus.	31
Tibetan Drogoless	Non-mediators	M-10, C-10	Grey-matter density	Medulla oblinigata, left superior and inferior frontal gyros, weterior lake of the cerebellium (bilateral) and left faultum gyrus	35
Zen:	Non-meditators	M:17,C:18	Cortical thickness	Right dorsal actorior cingulate cortex and secondary sometonemany cortices (foliateral)	- 54
MESE	Non-meditators	M-20,C16	Grey-matter volume	Left coodste rockess	52
Zen	Non-meditators	M 18, C 10	DD: neon-diffusivity and fractional aniestropy	Lower record diffusivity in left posterior parietal white matter and lower fractional anisotropy in left primary servor insite cortex pay easter	-83
Longitudinal	studies inon-clinical	samples)			
(4 weeks)	Active control; relaxation training	M22,025	Offi fA and grey matter volume	IA increased for left anterior constructions, superior communicated foliaterall, left superior longitudinal facilistics, genus and bash of corpus collectum. No effect on gray matter volume.	38
MESE	Individuals on a waiting list	M;16,C;17	Grey matter density	Left hippocampus, left posterior cingulate gyros, cerefulium and left middle temporal gyros	40
BIMT (2 weeks)	Active control: relaxation training	M.H.C.H	DIS-FA, radial-diffusivity and social diffusivity	Decrease of axial diffusivity in corpus callocars, corona radiata, superior longitudinal fasciculus, proterior thalansis callation and augitted striature.	34
Longitudinal	studies (clinical sam	plest			
MN	Used care (cotients with Farkinson disease)	M14C13	Grey matter density	Caselate (Numeral), left inferior temporal lobe, hypocampas (Midernal), left occipital careus and other small chaters; anterior cerebellare increment in result care group:	43
MESR	Waiting list (patients with mild cognitive impairment)	MACS	Hippocampal volume (region of interest analysis)	Send towards less hippocarqual atrophy	.40



## Brain Regions Involved in Mindfulness Meditation

- Attention control (the anterior cingulate cortex and the striatum),
- Emotion regulation (multiple prefrontal regions, limbic regions and the striatum)
- Self-awareness (the insula, medial prefrontal cortex and posterior cingulate cortex and precuneus).

Tang et al., 2017





#### **Emotional regulation**

- Research indicates that the anterior cingulate cortex (ACC) is involved in both cognitive control and emotional regulation.
- Neuroimaging studies show that the ventral part of ACC and its adjacent medial prefrontal cortex (mPFC) are mainly associated with emotional regulation (Bush et al., 2000, Posner et al., 2007, Rudebeck et al., 2008)

#### **Mindfulness Meditation**

- A non-judgmental attention or regulation to the present experiences (Hart, 1987, Kabat-Zinn, 1990).
- Improvements in emotion regulation associated with mindfulness meditation have been investigated through self-report, physiology and neuroimaging methods (Tana and Poster, 2012).
- Mindfulness-based emotion regulation may involve a mix of the implicit and explicit processes (tang et al., 2015).
- Studies indicate increased positive emotion and decreased negative emotion (Flotzel et al., 2011, Jain et al., 2007, Tang et al., 2007, Robins et al., 2012, Ding et al., 2014).

#### Emotion regulation and mindfulness

- meditation

  College students: Integrative Body Mind Training Method
  (IBMT) (N = 40) or a relaxation regime group (N = 40) 5 days
  of short-term training (20 min/day).
- IBMT group-lower negative affect and fatigue, and higher positive feelings on the Profile of Mood States (POMS; Tang et al. 2002)
- IBMT can also decrease levels of the stress hormone cortisol and increase immune reactivity (Tang et al., 2007).
- IBMT showed the significantly better positive mood states compared to relaxation (Ding et al., 2014).
- A similar study showed that in comparison with a waitlist control group, an 8-week mindfulness training program significantly reduced negative moods (Robins et al., 2012).

## Profile of Mood States The selection of the POMS before and after BIMT. Blue but, five negative mode and one positive mood pretraining, read but, five negative mode positive mood pretraining. Significance was found in POMS calculor of anger-bonding (A), depression-depiction (D), fargue-inertia (F), tension-markey (T), and vigor-activity (V) positrating in the experimental group. No significant difference was found in POMS calculor of anger-bonding to the positive mood posi

### The Practitioner and Health Care

Interestingly, studies in psychotherapists in training who received mindfulness training showed an improvement in the efficacy of their counseling skills in this area as compared to controls—mirroring the outcomes of studies showing physicians who have adopted a healthy lifestyle as more efficacious counselors to their patients.

	What d	loes self	care lo	ook lik	ke for v	ou
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- Self-compassion
- Reframing
- Gratitude and appreciation
- Humor
- ? Financial goals
- Time for yourself
- Sleep
- Food
- Aligning with your values

### Doctors who view medicine as a calling are more satisfied

- National survey of 1504 primary-care physicians showed that doctors who see medicine as a calling are more likely than other physicians to be satisfied treating patients with complex conditions.
- The reasons that drive doctors to practice medicine can have an impact on how satisfied they are caring for patients with challenging conditions.
- Physicians who are unhappy with their career choice are less likely to be satisfied treating those disorders, and they often blame patients for their conditions.
- The findings are significant, given high rates of burnout in the profession.

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#### Intervention

- Initiation of programs to alert physicians to stresses
- Re-evaluation and restructuring medical training
- Offering programs and conferences training in mindfulness meditation.
- Such programs might be valuable to teach physician that asking for help is acceptable for them

#### Intervention-2

- Learning of new adaptive coping mechanisms:
- - self-assesment and determination of stressors
- - specification of life priorities
- - sharing and expressing feelings

#### Intervention-3

- Aleviating stres at work:
- focusing on positive aspects and small success
- - setting daily and weekly goals
- - breaks and variation in daily schedule
- - utilizing a team approach


#### Healthy Approaches to Physician Stress

- Increase self-awareness
  - Spiritual pursuits- religion, meditation
  - Psychotherapy
- Share feelings and responsibilities
  - Protect time with family and friends
  - Participate in group social activities outside of medicine
  - Participate in formal groups (Quill and Williamson. Arch Intern Med 1990;150:1857)



#### Healthy Approaches - 2

- Promote self-care
  - Attention to work scheduling
  - Express feelings
  - Pursue interests outside of medicine
  - Regular exercise
- Develop a personal philosophy
  - Develop realistic short and long-term goals
  - Prioritize goals
  - Develop a time management system

"We as physicians need to cultivate a life that is not only "dedicated" but also balanced and healthy in mind, body, and spirit."

Collins. Cleveland Clinic J Med 1998;65:106

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#### Conclusion



- Burnout among physician is a serious problem, with a risk for suicide.
- Mindfulness is a method for improving selfawareness, self-regulation, and self-transcendence.
- Mindfulness can be cultivated by specific styles of meditative practice to decrease burnout.
- Being a physician is a career with a calling.

#### **Quote from Mark Twain**



• "There isn't time, so brief is life, for bickerings, apologies, heartburnings, callings to account. There is only time for loving, and but an instant, so to speak, for that."

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#### Thank you

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